NATIONAL HEADQUARTERS CIVIL AIR PATROL

CAP REGULATION 10-1

1 NOVEMBER 2012

OPR: COX

Pages: 15

Administrative Communications

PREPARING OFFICIAL CORRESPONDENCE

This regulation prescribes policies, procedures and formats for the guidance of Civil Air Patrol (CAP) writers, whether preparing hard copy or electronic correspondence (written communications). It is applicable to the National Headquarters staff and all CAP units.

SUMMARY OF CHANGES.

This revision updates material associated with the changes in CAP governance. **Note: Shaded areas identify new or revised material.**

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1. Writers' Responsibilities. Success or failure in producing correspondence is the result of the actions of the person doing the writing. The writer is responsible for the content of all correspondence he/she writes. Successful written correspondence may be achieved by:

a. Managing your written correspondence.

- (1) Use Plain Language. Prepare all CAP correspondence using plain language. Plain language saves time, effort, and money. Plain language means using logical organization and common, everyday words, except for necessary technical terms. For more plain language techniques, check http://www.plainlanguage.gov.
- (2) Organize your material to help the reader. Identify your audience for the document; write to get their attention and anticipate their questions. Consider any additional readers or that your correspondence may be referenced in other documents. Always start by putting your main message up front. Present information in the subsequent paragraphs in a logical order.
- (3) Structure your communication with your audience in mind. Consider that your reader may not be familiar with some abbreviations, may not share your technical expertise on a subject or just may have a limited background on your topic. Define each abbreviation or acronym the first time used by writing out the full term followed by the abbreviation or acronym in parentheses. Use the same term consistently to identify a specific thought or object. Use words in a way that does not conflict with ordinary or accepted usage. Ambiguous phrasing, confusing legal terms and technical jargon could mislead your reader.
 - (4) Using military jargon rather than common terminology may confuse your reader.
- (5) Use "you" and other pronouns to speak directly to readers (active voice). Referring to people as if they were inanimate objects may be offensive. Address the reader as "you." "You" reinforces that the message is intended for your reader. Use "we" in place of your organization's name. Be careful using "you" if it sounds accusatory or insulting. Instead, put the emphasis on the organization by using "we."
- (6) Active voice is the best way to identify who is responsible for what action. To communicate effectively, write the majority (around 75%) of your sentences in the active voice.
- (7) Short sentences deliver a clearer message. Your sentences should average less than 20 words; never make them longer than 40 words. Complex sentences confuse the reader by losing the main point in a forest of words. Resist the temptation to put everything in one sentence. Break up your idea into its logical parts and make each one the subject of its own sentence. Cut out words that are not really necessary.
- **b.** Using CAP office symbols. Office symbols (see attachment 1) are shortcuts representing the organization structure and functional responsibility. Office symbols may be used on correspondence, e-mail, forms, etc. Major functions have two-letter symbols, e.g., director of operations (DO). Since basic functions report to major functions, basic functions have three-letter (or more) symbols, e.g., emergency services officer (DOS). A basic function's office symbol starts with the same letters as the parent function's office symbol, and adds one more letter, e.g., emergency services training officer (DOST); assistant ES officer (DOSA).

- **c. Distributing correspondence on a need-to-know basis**. CAP units will not send initial correspondence directly to any military personnel outside of CAP-USAF. Initial correspondence to non CAP-USAF personnel will be routed through Headquarters CAP-USAF or CAP-USAF liaison regions unless specifically authorized by other CAP directives. Subsequent correspondence with non CAP-USAF military personnel will be in accordance with the directions of the CAP-USAF element that made/coordinated the initial contact.
- **d.** Selecting the appropriate distribution method. Some distribution methods include: e-mail, facsimile (FAX) and United States Postal Service (USPS). Consider the needs of the recipient when choosing the distribution method. Send computer-generated information electronically if the receiver needs to have the information on his/her computer.
- **e.** Conserving paper. Consider if you can communicate with other means, such as a telephone call or e-mail. Do not print and surface mail correspondence originally sent by e-mail, unless requested to do so. Satisfy the minimum distribution requirements only. Use two-sided printing whenever feasible.
- **f.** Using e-mail before using FAX or USPS. Sensitive information shall not be sent unless it is appropriately marked/identified. For more information refer to CAPR 60-3, *CAP Emergency Services Training and Operational Missions*, and the NHQ CAP emergency services website (http://www.capmembers.com/emergency services/operations support/sensitive and classified mission programs.cfm). When delegating an e-mail task to another person, send a courtesy copy (cc) to the originator.

2. Types of Written Correspondence.

- **a.** Most written CAP correspondence fall into one of three types. These three types are described below:
- (1) **Memorandum Style Letter.** This style will be used for correspondence between CAP units and when communicating with military agencies (see para 1c). A sample memorandum style letter is at attachment 2.
- (2) **Business Style Letter.** This style will be used for correspondence with private concerns and individuals not connected with CAP. Sample business style letters are \underline{at} attachments 3 and $\underline{4}$.

(3) Electronic Mail (E-mail).

- (a) A traditional e-mail (see attachment 5) replaces or supplements other CAP written correspondence such as official memorandums or letters. For additional information, see e-mail Basics in AFH 33-337, *The Tongue and Quill*, available on the publications page on the National CAP website under Other Publications.
- **(b)** A memorandum style e-mail (<u>see attachment 6</u>) may be used if guidelines for a memorandum style letter are followed.
- (c) E-mails may also be used as a means of transmitting correspondence. This may be done by attaching correspondence in electronic format.
- (d) There are a number of factors to consider before using any form of e-mail. The advantages are: 1) it's fast; 2) it can get to more people; 3) it's paperless. The disadvantages

- are: 1) it's fast ... a quickly written e-mail can fan as many fires as it extinguishes; 2) it can get to more people ... copies can be forwarded into the wrong hands; 3) it's paperless, it does leave an electronic trail, but fluctuations can make things disappear.
- **b.** Other types of CAP written correspondence include, but are not limited to, (1) CAP forms; (2) personalized letters; (3) meeting minutes; (4) point, talking, background and position papers (reference AFH 33-337); (5) greeting/note cards and (6) hand-written notes.
 - **c.** Standard paper is 8 1/2-inch by 11-inch white paper.

3. Letterhead.

- **a.** Preprinted letterhead is preferred when writing a memorandum style letter or a business style letter. The use of preprinted letterhead is optional for other types of written correspondence.
- **b.** Letterhead must include these elements: unit designation; the words "Civil Air Patrol"; "United States Air Force Auxiliary"; and the geographic location of the unit. Letterhead will start 1/2 inch from the top edge of the page and be centered. Letterhead should be in a non-serif font. Arial is preferred. The words "United States Air Force Auxiliary" and the geographical information may be a smaller font than the unit designation and "Civil Air Patrol". See examples below:

HEADQUARTERS MISSOURI WING
CIVIL AIR PATROL
UNITED STATES AIR FORCE AUXILIARY
PO Box 15604
Kansas City MO 64108-5000

RIVERDALE COMPOSITE SQUADRON CIVIL AIR PATROL UNITED STATES AIR FORCE AUXILIARY 1276 Airline Street Trenton MI 12345-5100

- c. A CAP seal, CAP emblem, patch, or other distinctive decoration may be printed on the letterhead as long as it is in good taste (Refer to CAPR 900 2, *Use of Civil Air Patrol Seal and Emblem; Use and Display of the United States Flag and Civil Air Patrol Flags*, for instructions on use and illustrations of the CAP seal and emblem). The CAP seal will be 1 inch in diameter. Wing/unit distinctive emblems will be 1 inch wide. Align the seal/emblem 1/2 inch from the left and top edges of the paper. CAP seal graphics are available on the National CAP website in the Public Affairs toolkit. If a higher headquarters seal is placed in the upper left corner, subordinate units may add their unit seal/patch in the upper right corner. The unit seal/patch will be 1 inch wide and will be positioned 1/2 inch from the right and top edges of the paper. Letterhead stock printed prior to the date of this regulation may be used until exhausted.
- **d.** Letterhead may be superimposed into an e-mail that is intended to be an official correspondence.
- **4. Memorandum Style Heading Element.** The heading element normally applies to a hard copy memorandum or a memorandum prepared as an attachment to an e-mail, but may be used in a memorandum style e-mail as well.
- **a. Date.** Type or stamp the date on the right margin of the memorandum and on the third line below the last line of the letterhead (Note: if no letterhead is used, place the date 1 inch from the top edge of the page). Indicate the date in the format of day, month, and year; for example, 6 Jun 12 or 6 June 2012. Unless the date of signature has legal significance, date

the original and all copies of the correspondence at the time of dispatch. However, you should date correspondence prepared for reproduction with the date it will enter the distribution system.

b. MEMORANDUM FOR. Type on the second line below the date. Type in all capital letters (no abbreviations) or use abbreviated organizational code, office symbol, title, or name (all in capital letters). Enter multiple-addressees when you are sending the same memorandum to several offices. Use a new line for each addressee. Be consistent and use the same format throughout. See examples below:

MEMORANDUM FOR CAP NATIONAL COMMANDER

CHIEF OPERATING OFFICER

NORTHEAST REGION COMMANDER

or

MEMORANDUM FOR CAP/CC

NHQ/CO

NER/CC

- (1) When your list of addressees is too long to list in the heading, you may place the distribution list on a separate page and attach it to the memorandum or type them in the lower left corner of the last page of the letter, two lines below the last attachment or where "cc:" (courtesy copy) element (if used), or where the attachment element would begin. The heading element would be: "MEMORANDUM FOR DISTRIBUTION."
- (2) Prepare an "IN TURN" memorandum when you want to send the correspondence to several addresses in sequence. Align "IN TURN" under the first word of the last addressee. See example below:

MEMORANDUM FOR NHQ/DP

NHQ/GC NHQ/CO

IN TURN

(3) ATTENTION. If an "ATTENTION" or "THROUGH" line is used, type "ATTENTION:" or "ATTN:" or "THROUGH:" or "THRU:" in all caps, one line after "MEMORANDUM FOR" caption. Align under addressee. See example below:

MEMORANDUM FOR NHQ/COX

ATTENTION: MR. JAMES SMITH

c. FROM. Type "FROM:" in all capital letters, on the second line below the last line of the "MEMORANDUM FOR" caption. If the letterhead contains the organization's full mailing address, enter the office symbol of the sender (see attachment 2). If the full mailing address of the function originating the correspondence is not in the letterhead or there is no letterhead, the first line will include the organization abbreviation and office symbol. Enter the delivery address (street or PO Box number), room or suite number, and then the city, state, and zip code on the next two lines. If you wish to include contact names, fax numbers, phone numbers or e-mail addresses, place them in the last paragraph of the letter. See example below:

FROM: MOWG/DA PO Box 15604

Kansas City MO 64108-5000

d. SUBJECT. Type "SUBJECT:" in all capital letters (no abbreviation), on the second line below the last line of the "FROM" caption. Be brief and clear. Capitalize the first letter of each word except articles, prepositions and conjunctions. If you need a second line, begin it directly under the first word of the subject's first line. If you refer to an earlier communication to or from the addressee on the same subject, or to another correspondence or a directive, cite it in parentheses immediately after the subject. Send a copy of the referenced correspondence if you feel the reader may not have it. See examples below:

SUBJECT: Work Center Standard (Our Memo 3 Jun 12)

You may include a suspense date in the subject line by typing "SUSPENSE" or "SUSP" followed by a colon and the date after the subject title. See example below:

SUBJECT: CAP Letterhead Stationery (Suspense: 3 Jun 12)

If the correspondence supersedes a previous correspondence, you may place a statement in the subject line. Use "S/S" to indicate supersession. See example below:

SUBJECT: Appointment of On-the-Job Monitor for First Quarter of 2012 (S/S Our Memo, 23 Jun 12)

5. Business Style Heading Element.

- **a. Date.** See paragraph 4a.
- **b. Return Address.** If the stationery is not preprinted with the full address of the sender or sender's organization, then you must type a return address. Begin typing the return address at the left margin four lines below the date. Include name, grade and the complete mailing address of the sender.
- **c. To Address.** Type the recipient's "To" address three lines below the return address. If your full address is in the letterhead, then type the "To" address four lines below the date.
- **d. Salutation.** Suggested salutations are: Dear Sir/Ma'am" if the letter is to an organization, or "Dear Inspector Jones" or "Dear Mr. Brown" if writing to a friend or associate. Type the salutation two lines below the last line of the To Address. Do not use punctuation at the end of the salutation. Use punctuation after abbreviations such as "Mr.," "Mrs." and "Dr."; however, no punctuation is used with CAP/military grade abbreviations.

6. Body of Letter.

- **a. Margins.** Standard margins on hard copy letters should be 1 inch (top, bottom, left and right) on all pages. This does not apply to the letterhead margin specified in paragraph 3b.
- **b. Font.** The standard font for all letters is Times New Roman 12. The font used in e-mail is at the discretion of the writer.

c. Paragraphing.

- (1) Memorandum style and e-mail. Start the first paragraph two lines below the last line of the subject. Number and letter each paragraph and subparagraph. A single paragraph is not numbered. In other words, you cannot have an (a) without a (b), or a (1) without a (2). Double space between each paragraph. See attachment 2.
- (2) Business style. Start the first paragraph two lines below the last line of the salutation. Each paragraph should be indented. Do not number paragraphs. Double space between each paragraph. Single paragraph letters of less than eight lines may be double spaced. See attachments 3 and 4.

7. Closing Element.

a. FOR THE COMMANDER (Memorandum Style Only).

- (1) FOR THE COMMANDER is only used when the writer is directed to write correspondence, or if the writer is issuing correspondence that would normally be issued by the commander.
- (2) Type element beginning at the center of the page, three lines below the last line of text. Show FOR THE COMMANDER in capitals. See example below:

FOR THE COMMANDER

JONATHAN Q. OFFICER, Colonel, CAP Commander

- **b.** Complimentary Close (Business Style Only). Use "Sincerely" typed two lines below the last line of text beginning at the center of the page.
- **c. Signature Block.** The signature block begins at the center of the page on the fifth line after the preceding text. The writer's signature is placed in the space immediately above the signature block.
- (1) Two-Line. This is the preferred signature block. It consists of the writer's name in all capital letters followed by a comma, the writer's grade in normal upper and lower case followed by a comma, and the capital letters CAP on the first line (other organizational designations, such as AF Aux or USAFA, are not authorized). The second line states the writer's duty title in normal upper and lower case. See examples below:

JONATHAN Q. OFFICER, Colonel, CAP Commander

JASON P. KIDD, C/TSgt, CAP Cadet Logistics Officer

(2) Three Line. A three-line signature block may be used when the name and grade or the duty title are too long for a two-line format. See examples below:

JONATHAN Q. OFFICER, Colonel, CAP Assistant Wing Deputy Director for Operational Resource Management ARTHUR J. FELDEMEN, JR Brigadier General, CAP National Vice Commander

- (3) Graphics are inappropriate with either type of signature block.
- **d. Signing for the Writer.** Occasionally the person who would normally sign the correspondence is not available to apply his/her signature. In this case, the individual who has temporarily assumed responsibility for the unavailable individual may sign in that person's place. In addition to signing his/her own name, the signer inserts the word "for" just prior to the writer's printed name. See example below:

Jon R. Jones

for JONATHAN Q. OFFICER, Colonel, CAP

Commander

e. //SIGNED//. When the correspondence has been approved for transmission by the writer and applying a hand-written signature is not feasible, //SIGNED// may be used to indicate that the correspondence is approved. //SIGNED// may also be used on text copies of correspondence when the original was signed, and may also be used for signing e-mails. Consider written correspondence received via e-mail, copied or stamped "//SIGNED//" as authoritative. Place the //SIGNED// six spaces to the right of the center of the page. See example below:

//SIGNED//
JONATHAN Q. OFFICER, Colonel, CAP
Commander

- **f.** For traditional electronic correspondence (e-mail), the closing element is positioned at left edge of the document rather than at the center of the page. For memorandum style e-mail, follow the signature block guidance (paragraph 7c). The use of civilian/personal signature elements is inappropriate for CAP e-mail correspondence.
- **8. Attachment Element.** Type "Attachment(s):" at the left margin, three lines below the signature element. If there is more than one attachment, list each one by number in the order you refer to them in the memorandum. Describe each attachment briefly. Cite the office or origin, the type of correspondence and the date. The attachment element should not be split by a page break. See examples below:

Attachment:

CAP/CC Memo, 3 Jan 12

Attachments:

- 1. CAP/CC Memo, 3 Jan 12
- 2. NHQ/CO Ltr, 4 Feb 12

9. Courtesy Copy Element. If information copies are sent to individuals other than the addressee(s), type "cc:" at left margin, two lines below the attachment element; if there is no attachment element, type the courtesy listing three lines below the signature element. List names or organization designations and office symbols of those to receive copies, one below the other. If a courtesy copy is sent without including the attachment(s), indicate such by adding "w/o Atch" at the end of the line. See example below:

cc: CAP/CC CAP/CV w/o Atch

CAP/CS Atch 2 only

- **10. Endorsements.** When the content of a correspondence needs approval or comment by an individual higher in the chain of command, this may be done in a separate correspondence or by an endorsement of the existing correspondence.
- **a.** For hard copy correspondence, endorsements follow the original correspondence and appear as shown below:

1st Endorsement

TO: (Office Symbol)

Approved.

JONATHAN Q. OFFICER, Colonel, CAP Commander

b. For electronic correspondence (e-mail), endorsements may be positioned either above or below the original correspondence. The endorsement signature block is positioned at the left edge.

11. Coordination Process.

- a. Coordinate with offices affected by the proposed action during the draft stage to minimize the need to revise the final version. Coordinate by telephone or e-mail when possible.
- b. Remember to coordinate with each office that has a functional interest. Consider the chain of command to ensure complete coordination. Schedule enough time to finish review and coordination.

12. Suspense Actions.

- **a.** Set realistic time limits for answering priority and routine correspondence. Establish a suspense (due date) only when absolutely necessary to accomplish the assigned task. Notify the action agency of the suspense date as early as possible.
- **b.** Control suspenses at all offices tasked with answering correspondence. Notify the originating agency before the due date if the reply is delayed.

CHARLES L. CARR, JR. Major General, CAP Commander

Attachment 1 — Functional Address Symbols

Office symbols may be used alone (CC) or with the organization designation (CAP/CC). Some office symbols apply to specific command levels or organizations (e.g., CAP/XX for National volunteer leadership; NHQ/XX for National Headquarters; GLR/XX for Great Lakes Region; MIWG/XX for Michigan Wing; MI248/XX for Kellogg Senior Squadron; CAP-USAF/XX for Headquarters, CAP-USAF).

Commander	CC			
Vice Commander				
Deputy Commander	CD			
Deputy Commander for Cadets	CDC			
Deputy Commander for Seniors	CDS			
Chief Operating Officer (NHQ only)				
Chief of Staff	CS			
Command Chief Master Sgt	CCC			
First Sergeant(Cadet or Composite Squadrons only)	CCF			
Administration	DA			
Aerospace Education	AE			
Cadet Programs	CP			
Chaplain	НС			
Communications	DC			
Educational Programs (NHQ only)	ED			
Finance	FM			
General Counsel (NHQ only)	GC			
Government Relations Advisor	GR			
Health Services HS				
Historian	НО			

Information TechnologyIT				
Inspector GeneralIG				
Legal OfficerJA				
LogisticsLG				
A/C Maintenance Officer	LGM			
Supply Officer	LGS			
Transportation Officer	LGT			
Operations	DO			
Counterdrug	DOC			
Emergency Services	DOS			
Homeland Security	DOH			
Standardization/Evaluation	DOV			
Personnel	DP			
Plans and ProgramsXP				
Professional DevelopmentPD				
Public AffairsPA				
Public Awareness (NHQ only)PM				
Membership Services (NHQ only)	PMM			
Safety	SE			
Wing Administrator (NHQ employee)WA				

Attachment 2 — The CAP Official Memorandum Style Letter



HEADQUARTERS MICHIGAN WING CIVIL AIR PATROL

UNITED STATES AIR FORCE AUXILIARY 25090 Altus Ave., Bldg# 1414, Room # 67 Selfridge ANGB MI 48045-4918

6 Jun 12

MEMORANDUM FOR GLR/DA

FROM: DA

SUBJECT: Format for Memorandum Style Letter (Your memo, 15 Mar 12)

- 1. Type or stamp the date on the right margin of the memorandum and on the third line below the last line of the letterhead. Indicate the date in the format of day, month, and year; for example, 6 Jun 12 or 6 June 2012.
- 2. Type the "MEMORANDUM FOR" caption in all caps (no abbreviations) or use abbreviated organizational code, office symbol, title, or name (all in caps). Enter multiple-addressees when you are sending the same memorandum to several offices. Use a new line for each addressee.
- a. Type "ATTENTION:" or "ATTN:" or "THROUGH:" or "THRU:" in all caps, one line after "MEMORANDUM FOR" caption.
 - b. Align under addressee.
- 3. Type the "FROM" caption in all caps two lines below the last line of the "MEMORANDUM FOR" caption. The "FROM" caption should contain the full mailing address of the office originating the correspondence unless your letterhead reflects entire address.
- 4. Type the "SUBJECT" caption in all caps two lines below the last line of the "FROM" caption.
- 5. Begin typing the text flush with the left margin, two lines below the "SUBJECT" or reference. Number and letter each paragraph and subparagraph.

JOHN J. DOE, Major, CAP Director of Administration

Attachments:			
1			
2			
cc:			
Distribution:			
1st Endorsement			
TO: MIWG/DA			
_			
Concur.			

JOSEPH SMITH, Lt Col, CAP GLR Director of Administration

Attachment 3 — The CAP Official Business Style Letter (with preprinted letterhead)

HEADQUARTERS MICHIGAN WING CIVIL AIR PATROL UNITED STATES AIR FORCE AUXILIARY 25090 Altus Ave., Bldg# 1414, Room # 67 Selfridge ANGB MI 48045-4918

5 March 2012

Mr. Samuel Smith Allegan Manufacturing Company Bridge Road Allegan MI 48227-5000

Dear Sir or Dear Mr. Smith

This is a sample format of the Civil Air Patrol (CAP) business style letter which may be used for correspondence with private concerns and individuals not connected with CAP.

Type or stamp the date on the right margin of the memorandum and on the third line below the last line of the letterhead. Indicate the date in the format of day, month, and year; for example, 5 Mar 12 or 5 March 2012.

Type the "to" address four lines below the date.

Type the salutation two lines below the last line of address. Start the first paragraph two lines below the last line of the salutation. Do not number paragraphs. Indent all paragraphs.

Type the complimentary close "Sincerely" two lines below the text, beginning at the center of the page. Type the signature element five lines below and flush with the complimentary close.

Type "Attachment(s) at the left margin, three lines below the signature element. Type "cc:" at left margin, two lines below the attachment element; if there is no attachment element, type the courtesy listing three lines below the signature element.

Sincerely

JOHN J. DOE, Major, CAP Director of Administration

Attachments:		
1		
2		
cc:		

Attachment 4 — The CAP Official Business Style Letter (without preprinted letterhead)

5 March 2012

Major John J. Doe, CAP Headquarters Michigan Wing Civil Air Patrol 25090 Altus Ave., Bldg# 1414, Room # 67 Selfridge ANGB MI 48045-4918

Mr. Samuel Smith Allegan Manufacturing Company Bridge Road Allegan MI 48227-5000

Dear Sir or Dear Mr. Smith

This is a sample format of the Civil Air Patrol (CAP) business style letter which may be used for correspondence with private concerns and individuals not connected with CAP.

Type or stamp the date on the right margin of the memorandum and 1 inch from the top edge of the page. Indicate the date in the format of day, month, and year; for example, 5 Mar 12 or 5 March 2012.

Type the return address at the left margin four lines below the date. Include name, grade and the complete mailing address of the sender. Type the "to" address three lines below the return address.

Type the salutation two lines below the last line of address. Start the first paragraph two lines below the last line of the salutation. Do not number paragraphs. Indent all paragraphs.

Type the complimentary close "Sincerely" two lines below the text, beginning at the center of the page. Type the signature element five lines below and flush with the complimentary close.

Type "Attachment(s) at the left margin, three lines below the signature element. Type "cc:" at left margin, two lines below the attachment element; if there is no attachment element, type the courtesy listing three lines below the signature element.

Sincerely

JOHN J. DOE, Major, CAP Director of Administration

Attachments:		
1		
2		
cc:		

Attachment 5 — Traditional E-mail

	То	abarron@xyz.edu
Send	Cc	ajfeldeman@hal.net
	Subject:	Comment: CAPR 10-1, Written Correspondence
	Attached:	W Draft CAPR 10-1

Major Barron,

I always look forward to receiving updates to regulations, pamphlets, etc.

The update to CAPR 10-1 will be very helpful, especially the complete list of functional addresses & symbols, and solving the //SIGNED// issue. Please see my recommended changes in the attached draft. I would like to see more examples of e-mail correspondence. I'm assuming that a correctly formatted memo/letter can be an attachment to an e-mail instead of using the USPS.

Although the "The Tongue and Quill" is a very helpful document, it only touches the e-mail surface. I think some Civil Air Patrol thinking and examples should be added.

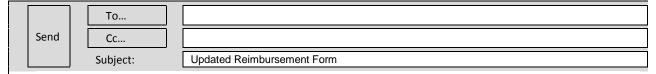
Thank you for the opportunity to comment directly.

Regards,

Art

Arthur L. Seeber, Capt, CAP Staff Officer, SWR-TX-442

Attachment 6 — Memorandum Style E-mail





HEADQUARTERS CIVIL AIR PATROL SOUTHEAST REGION UNITED STATES AIR FORCE AUXILIARY MAXWELL AFB, ALABAMA



24 May 2011

MEMORANDUM FOR SOUTHEAST REGION STAFF

FROM: FM

SUBJECT: Updated Reimbursement Form

- 1. The Financial Accountant at National Headquarters has updated the SER Reimbursement Form. This updated form will replace any prior forms and will be used for any impending requests.
- 2. The new form has been uploaded to the region website and can be downloaded at http://sercap.us/forms.aspx for your convenience (see below).

//SIGNED//
JANET BROWN, Lt Col, CAP
Director of Finance

SCREEN SHOT

